

2021

CORPORATE PRESENTATION



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The Abertis Foundation



Together we move the world

At Abertis we operate thousands of kilometers of quality high-capacity toll-roads worldwide. We have a single priority: the safety of all the travelers who use our roads.

We want to be part of the solution to the problems associated with the increase in traffic worldwide. That is why our commitment to society is geared to long-term investment in top-quality sustainable infrastructures.

We have been working for over 60 years to become a key piece in the funding and sustainable management of the infrastructures of the future. Our track record endorses our excellence as a partner for the public sector in the challenge facing us today.

This is how we want to establish the foundations of our success for the benefit of our employees, customers, and partners.

1 Abertis at a glance

World leader



16 countries



8,700 km



13,600 employees

Safe and innovative roads



Global road safety actions



Innovation for mobility



Pioneers in teletolling

Value creation



-16% reduction of pollution



€820 M in tax revenues



Employee safety plans



Economic development of the community

Long-term outlook



Over 60 years of experience



Excellence in management

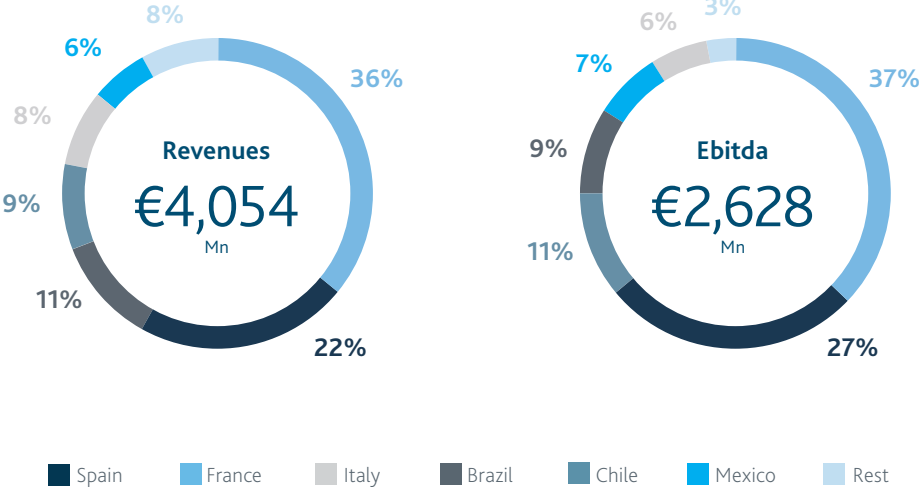


Best practices



Financial strenght

Main figures



Efficient balance sheet

Net debt
€23,971 Mn

Average debt maturity
6.3 Years

Average cost of consolidated debt
3.3 %

Issues in 2020
 Over **€4** Bn

2 Abertis in the world

SPAIN



Through its subsidiary Autopistas, Abertis is the main operator of high quality, capacity roads in Spain by kilometers managed: 1,105 kilometers representing over 60% of the country's toll roads network.

Autopistas manages 8 concessions throughout the country: Acesa, Invicat, Avasa, Aucat, Castellana, Aulesa and Túnel, and has

a minority stake in other 48 km of roads through Autema and Trados 45.

In the recent years, as a sign of the company's commitment to innovation, the AP-7 toll road has served as a testing ground for the autonomous car, within the framework of the European program Inframix.

8 concessions



1,105 km (direct)
48 km (indirect)



1,489



15,500 T CO_{2e}



Vallvidrera Tunnels. Spain

FRANCE



Abertis has a presence in France through Sanef Group, holding a 100% stake.

Sanef runs over 1,760 km of toll roads in the northwest of France, Normandie and Aquitaine, representing the 22% of the country's total toll roads network.

Sanef manages five of the seven access routes to Ile-de-France (Paris region) and the routes connecting Germany, Belgium and Luxembourg to the north of France and the United Kingdom.

France is Abertis' biggest market. The business in France generated 36% of the Group's revenues and EBITDA in 2020.

In recent years, Sanef has been carrying out an ambitious investment plan of nearly €600Mn to improve France's toll road network, in exchange for an extension of the concession contracts.

Also, in its commitment to a cleaner mobility, Sanef has installed over 30 charging points for electric vehicles on its roads and is planning to increase this network to achieve the country's decarbonization objectives.

2 concessions



1,769 km (direct)
160 km (indirect)



2,430



17,200 T CO_{2e}



Viaduc du Scardon. France

ITALY



Abertis controls 90.03% of the industrial Italian group A4 Holding, which main assets are the A4 and A31 toll roads.

A4 Holding operates 235 kilometers of toll roads in the region of Veneto, one of the most prosperous of Italy, with one of the major levels of GDP and per capita income of the country. It is a geographical strategic zone because it serves as a corridor that connects

the industrial North of Italy to the economic center of Europe.

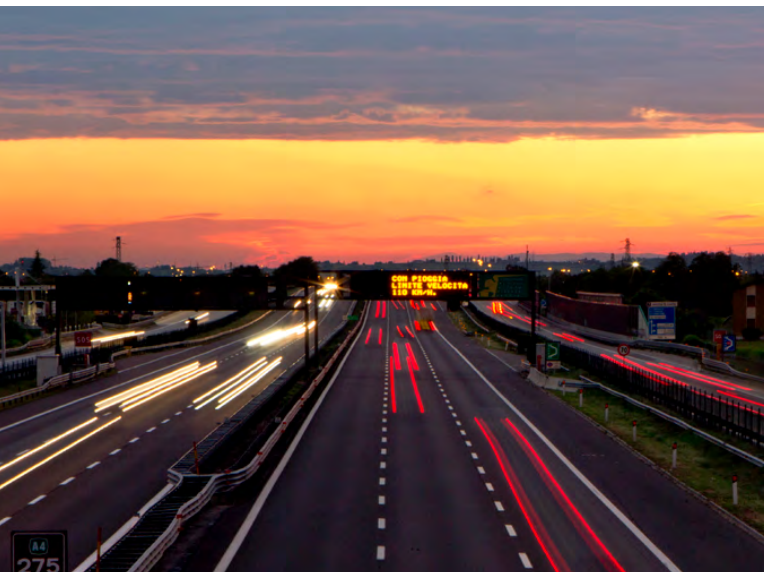
The 146-kilometers A4 toll road, known as “La Serenissima”, connects the cities of Brescia and Padova. With three lanes for each direction, it is one of the most traveled motorways in the country. The 89-kilometers A31 (Austostrada della Valdastico) connects Vicenza with Badia Polesine.

1 concession

 **236 Km**

 **511**

 **8,600 T CO_{2e}**



A31 Vicenza-Rovigo. Italy

BRAZIL



Arteris has a strong presence in Brazil through its subsidiary Arteris, the country's largest toll road operator, which operates 7 toll road concessions totaling over 3,200 kilometers.

Arteris has a balanced concession portfolio: 2 concessions dependent on the State of São Paulo (ViaPaulista and Intervias) and other 5 five dependents on the Federal network (Fernão Dias, Regis Bittencourt, Litoral Sul, Planalto Sul and Fluminense).

In the last years, Arteris is implementing a R\$20Bn extensive expansion and improvement plan in its network, including significant works such as the Contorno de Florianópolis in Santa Catarina.

Arteris has also made great efforts to improve road safety. In the decade 2010-2020, Arteris reduced fatalities up to 50% in its roads, achieving the UN's goal for a safer traffic.

7 concessions

 **3,200 Km**

 **4,413**

 **38,600 T CO_{2e}**



Via Anhanguera. Brazil



CHILE



Abertis is the largest toll road operator by traffic volume in Chile, where it manages more than 770 kilometers through its subsidiary VíasChile.

VíasChile, which has a presence in Chile since more than a decade ago, manages five interurban roads, three of which connect Santiago with the Fifth Region and with the

main ports of the country, and Autopista Central, the urban motorway with the highest traffic in Chile.

In 2020, VíasChile has completed the transformation of all accesses to Santiago to barrier-free toll systems, a historic milestone that shows its commitment to electronic tolling and to a more efficient, comfortable, clean and safe mobility.

6 concessions

 773 Km

 1,156

 13,200 T CO_{2e}



Autopista Los Libertadores. Chile



MEXICO



Abertis has a presence in Mexico through Red de Carreteras de Occidente (RCO), one of the largest motorway operators in the country. RCO has a 100% stake in five concessionaires that manage 876 km through 8 toll roads.

RCO is one of the largest road networks in Mexico constituting the main transportation route in the central-western region and connecting the main industrial corridor of El Bajío with the two largest cities (Mexico City and Guadalajara).

In 2020, the company has reached an agreement with the country's government to invest more than €300Mn in exchange for the extension of the concession. RCO will invest over €300Mn in the construction of three toll-free branches, aimed to improve mobility and safety in the States of Guanajuato, Michoacán and Jalisco.

5 concessions

 **875 Km**

 **1,465**

 **9,000 T CO_{2e}**



RCO. Mexico

ARGENTINA



In Argentina, Abertis manages two of the most important roads leading into Buenos Aires. Grupo Concesionario del Oeste (GCO) is the holder of the concession of Autopista del Oeste, which links the country's capital with the town of Luján, on the western route into the city.

Ausol holds the concession of the city's northern access route, known as Autopista Panamericana, and the maintenance of Autopista General Paz, a major beltway in the city.

To improve sustainability, works on reforestation programmes and on the use of noise-reducing asphalts are undergoing in Argentina.

2 concessions

 175 Km

 1,980

 14,800 T CO_{2e}



Autopista del Oeste. Argentina

UNITED STATES



In December 2020, Abertis closed the acquisition of 55.2% of Elizabeth River Crossings, a company that manages two tunnels and a highway in the State of Virginia.

The Elizabeth River Tunnels in the Hampton Roads region are one of the busiest roads in the Virginia Beach-Norfolk-Newport News metropolitan area. These infrastructures represent an essential connection across the

Elizabeth River and a main link in the regional transportation surface network connecting Portsmouth and Norfolk.

ERC manages two two-way tunnels, the Downtown Tunnel and the Midtown Tunnel, as well as the extension of the Martin Luther King Highway. All of them operate under an electronic free-flow system.

1 concession

 **16 Km**

 **189**



Downtown Tunnel. Virginia, USA

PUERTO RICO



Abertis is one of the main toll roads operators in Puerto Rico via Metropistas, a concessionaire that operates the island's busiest toll road PR-22 San Juan-Hatillo and the PR-5, which crosses San Juan metropolitan area to the business centre of Bayamón.

In collaboration with Emovis, Abertis' subsidiary dedicated to toll technology, Metropistas manages innovative motorways, with a dynamic toll system and managed lanes on the PR-5 and the PR-22 toll roads.

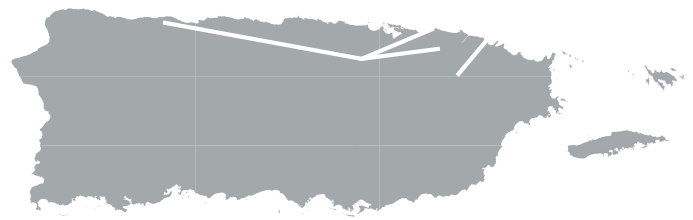
Abertis also owns 100% of Autopistas de Puerto Rico (APR), which manages the 2-kilometres Teodoro Moscoso Bridge upon the San José Lagoon, connecting San Juan to Isla Verde since 1994.

2 concessions

 **90 Km**

 **62**

 **2,200 T CO_{2e}**



PR22. Puerto Rico

INDIA



In India, Abertis manages Isadak, which controls 100% of the concessionaire Trichy Tollway Private Limited (TTPL), managing the NH-45; and 74% of Jadcherla Expressways Private Limited (JEPL), which holds the concession for the NH-44. The assets are in Tamil Nadu and Telangana, both states with economic growth rates above the national average for India and with GDP levels that are amongst the highest in the country.

The NH-45 toll road is in the state of Tamil Nadu in the far south of India. Tamil Nadu has seen its per capita income rise by 8% in the last decade, and it is among the top three most popular tourist destinations in India.

The 94-kilometre-long NH-45 is a key corridor for the country and connects the industrial areas of Trichy and Madurai with the state capital, Chennai.

The NH-44 is in the central-southern Indian state of Telangana. The toll road is part of the main north-south traffic corridor and connects the country's two main technology hubs, Hyderabad and Bangalore. 58 kilometers in length, NH-44 runs through a highly industrialized and commercial area where India's mining sector has a large footprint.

2 concessions

 **152 Km**

 **53**

 **2,230 T CO_{2e}**



NH 45 Trichy-Ulundurpet. Chennai, India

ABERTIS MOBILITY SERVICES



Emovis



7 countries



550 employees

Abertis Mobility Services was born as the Abertis Group's electronic solutions subsidiary to sum up the electronic tolling and free flow businesses (Emovis) and payment systems operator Eurotoll.

Emovis is the leading service delivery and technology arm of Abertis in the global markets for all electronic tolling and smart mobility solutions. With over 550 employees across 7 countries, Emovis is committed to helping millions of motorists travel seamlessly along the world's busiest toll roads. The company is operating some of the world's busiest barrier-free tolling infrastructures in the UK, Ireland, Canada and Puerto Rico.

In recent years, Emovis has developed outstanding projects to transform traditional barrier infrastructures into fully electronic in key infrastructures around the world, such as London's Dartford Crossing, Dublin's M50, or the two toll roads managed by Metropistas. It was also the responsible for implementing the system on the Mersey Gateway Bridge in Liverpool, UK, making the company a leading technological toll operator in Europe.

Eurotoll, under the division of Abertis Mobility Services, is a leading company providing B2B electronic tolling solutions. With over 27 partners in Europe and Eurotoll has a 55,000 km network that operates in 16 countries.





3 The best partner for the infrastructures of the future

Investing in public-private partnerships

At Abertis we want to be the best partner for public administrations with the aim of contributing to one of today's global challenges: sustainable financing of the infrastructures of the future.

The agreements reached with public administrations reinforce Abertis' commitment to public-private collaboration, which the company promotes to find solutions for the creation of future value for the territories, boosting new investments in exchange for the extension of concessions or tariff improvements.

With the last deals closed in Mexico and the US in 2020, Abertis is furthering its strategy of seeking a better balance in its global portfolio of concessions, growing in economies with stable frameworks and a clear commitment to public-private partnerships.

Committed for the next years

+150

Projects in our portfolio

2020

€2.6Bn

Investments

MEXICO

€1.5Bn

Red de Carreteras de Occidente

USA

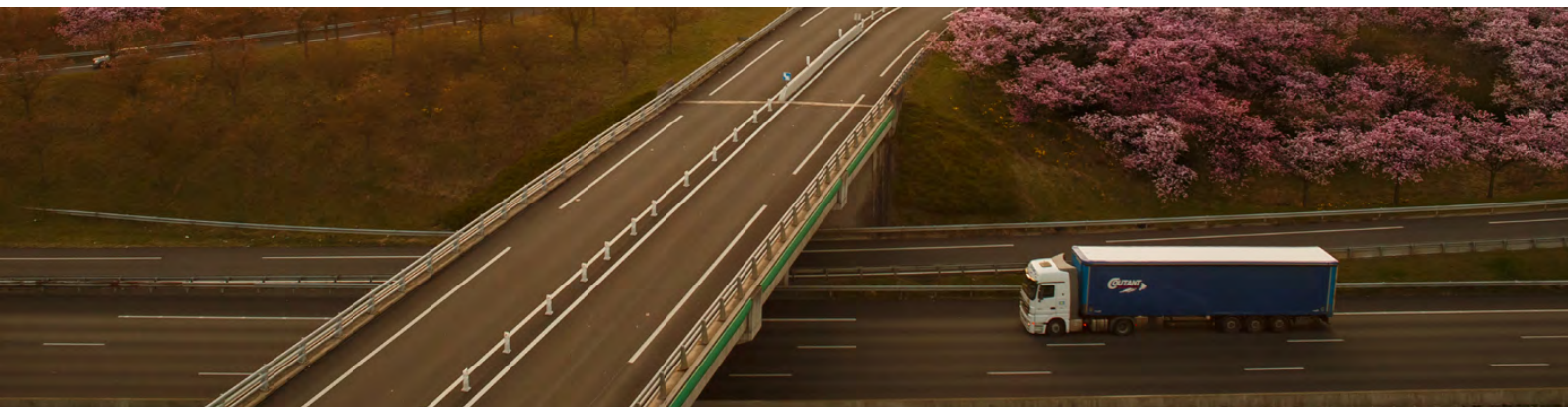
€585 Mn

Elizabeth River Crossings

New acquisitions

4 Sustainability

Driving sustainable development



As one of the world's largest road transport infrastructure management groups, Abertis plays an essential role in the economic and sustainable development of the territories in which it operates.

For this reason, our commitment to society is focused on long-term investment in high-quality infrastructure by promoting sustainability. We work to be a key player in the financing and sustainable management of the infrastructures of the future.

We act to reduce our carbon footprint, mitigate climate change, minimize the environmental impact of our activities and promote the circular economy.

We also apply preventive measures to preserve and pollution reduction measures, creating a more efficient, responsible and sustainable operating model.



Efficient maintenance



Ecological floats



Preservation of the natural environment



Wildlife crossings



Electronic tolls



Infrastructures for electric vehicles

5 Road Safety

Safety: a priority

Abertis' road safety program brings together more than 60 years of knowledge and experience in the construction and management of motorways with the highest quality standards.

Through this global program, transversal teams from all disciplines and geographies work together to ensure knowledge and application of best practices in road safety on Abertis roads.

We work on a vision of road safety centered on five pillars: safe infrastructures, road safety management, safer vehicles, safer users and safer users and post-accident response, aligned with the UN prioritization.

With the future in mind, Abertis, through its Foundation and subsidiaries, carries out awareness-raising activities aimed at groups such as children, young and elder people.

Abertis has a global Alliance with Unicef to fight road traffic accidents involving children and promotes road safety projects

in different countries. Abertis is proudly UN's ambassador to fight road traffic accidents, taking part actively in its international Road Safety Group.



We work for a safer mobility



Real-time traffic information navigation program



Motorways international audit program

6 Innovation

Innovative, smart and connected roads

We manage motorways in an efficient, modern way, innovating in technology and investing in intelligent engineering programs for a sustainable future.

Abertis' innovation program drives projects aimed at finding solutions for smart roads and integrated mobility, for connected or autonomous vehicles and for electric vehicles.

The Group is also leading innovation in the digitization of toll payment methods and is promoting mobility solutions with the implementation of free-flow tolling projects in many countries.

Also, through the Abertis Chair International Innovation Network, we promote university research in this field.



Connected roads



Autonomous vehicles



Electric vehicles



State-of-the-art tolling,
barrier-less technologies



New payment systems



Mobility as a Service



We build resilient infrastructures, promote inclusive and sustainable industrialization, and promote innovation



7 The Abertis Foundation

Commitment to society and the environment

The Abertis Foundation was created in 1999 as a non-profit organization with the aim of responding to the impact that Abertis' economic activity has on the territories and countries where the Group is present.

The Foundation has always given priority to actions related to road safety, the environment and social action, in line with Abertis' sustainability strategy.

The Abertis Foundation carries out actions to improve road safety with the aim of reducing the accident rate. These actions are focused on road safety education road safety education for children, awareness-raising among young people and prevention in the case of older drivers.

It also promotes social actions in favor of the more disadvantaged groups, incorporating them into its road safety and sustainability actions. Since 2014, its headquarters, located in the Castellet Castle in Barcelona, acts as the UNESCO International Center for Mediterranean Biosphere Reserves.

The Foundation also complements the activities of the Abertis Group's activities in

the countries where it is present: Spain, France, Puerto Rico, Chile, Argentina and Brazil, and contributes to the development of the International Network of Abertis Chairs.



Road safety



Environmental action



Cultural sponsorship



Social action



Abertis Chairs





www.abertis.com



www.fundacioabertis.org



